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## Abbreviations

D	Deliverable
DMP	Data Management Plan
EU	European Union
FAIR	Findable, Accessible, Interoperable, and Reusable
GDPR	General Data Protection Regulation
KPI	Key Performance Indicator
REA	European Research Executive Agency
EAB	Ethics Advisory Board

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# 1 Executive Summary

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The European City<sup>2</sup> Project Management Plan (Deliverable D1.1) serves as a guiding framework for the governance, administration, and coordination of the EuropeanCity<sup>2</sup> project. It outlines the roles, responsibilities, communication strategies, and financial management procedures necessary to ensure the project's successful execution and compliance with Horizon Europe funding regulations.

## *Scope of the Document*

This plan establishes the operational structure for the project, defining how partners will collaborate, how resources will be allocated, and how project risks will be mitigated. It also provides a roadmap for reporting, quality assurance, and stakeholder engagement to ensure that project objectives are met within the defined timeline.

## *Key Takeaways*

- **Governance Framework:** The project governance framework includes a Project Coordinator, a Scientific Coordinator, a Steering Committee consisting of Work Package Leaders, and an independent Ethics Advisory Board.
- **Financial and Administrative Oversight:** The plan details procedures for budget allocation, financial audits, and compliance with Horizon Europe financial regulations.
- **Risk Management:** Strategies for identifying and mitigating risks related to delays, data security, and ethical considerations are outlined.
- **Communication & Coordination:** Defines internal and external communication mechanisms, including scheduled consortium meetings, collaborative tools, and dissemination strategies.
- **Stakeholder Engagement & Impact:** The plan emphasizes engagement with policy makers, industry leaders, and the public to maximize project impact.
- **Data Security & GDPR Compliance:** Ensures that all research activities adhere to EU data protection laws and FAIR principles for data management.

This document serves as a foundation for project execution, ensuring that all partners operate within a structured and transparent framework, ultimately leading to the successful achievement of EuropeanCity<sup>2</sup>'s research and policy objectives.

# 2 Introduction

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## 2.1.1 Project Overview

The EuropeanCity<sup>2</sup> project is a Horizon Europe-funded research initiative aimed at researching democratic decision-making through advanced computational social science methodologies. It leverages agent-based modeling, quantum and classical computational techniques, and active inference to explore innovative voting mechanisms such as quadratic voting. By integrating real and synthetic data, the project develops a simulation environment that enables policymakers, researchers, and civil society actors to analyze and optimize democratic governance structures.

The project operates under Grant Agreement No. 101178170 and is coordinated by Aarhus University, with scientific coordination led by the European Institute of Science in Management (EISM). The project includes 17 organizations from across Europe and beyond. Over its three-year duration from 2025 to 2027, EuropeanCity<sup>2</sup> will conduct theoretical research, develop simulation models, and validate its findings through real-world pilot testing in Aarhus, Denmark, and Basel, Switzerland. The initiative seeks to enhance

democratic participation, reduce polarization, and increase trust in governance by providing empirical and computational insights into social choice mechanisms.

## **3 Project Governance and Roles**

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### **3.1.1 Governance Structure**

The EuropeanCity<sup>2</sup> project follows a structured governance model designed to ensure efficient decision-making, accountability, and coordination across all partners. The project governance hierarchy consists of multiple levels, including the Project Coordinator, the Scientific Coordinator, the Project Steering Committee, and the Ethics Advisory Board. Each entity plays a distinct role in overseeing the project's progress, ensuring that activities align with the Description of Action and comply with Horizon Europe regulations.

Decision-making within the project follows a structured framework. The Project Steering Committee serves as the primary decision-making body, responsible for approving major project developments, reviewing progress, and addressing any strategic or operational issues. Day-to-day decisions are managed within work packages, with Work Package Leaders ensuring that technical and scientific tasks are executed effectively. When necessary, decisions are escalated from work package teams to the Steering Committee for resolution. The Project Coordinator oversees the overall administrative and financial management, ensuring compliance with the Grant Agreement and acting as the primary liaison with the European Commission.

### **3.1.2 Roles and Responsibilities**

The Project Coordinator, Aarhus University, is responsible for the overall coordination of EuropeanCity<sup>2</sup>, including administrative, financial, and legal management. The coordinator ensures timely reporting to the European Commission and compliance with funding requirements while facilitating collaboration among consortium members.

Scientific coordination, led by EISM, plays a role in integrating efforts across scientific disciplines. This role is essential for mitigating potential fragmentation, ensuring coherence across work packages, and maintaining the project's scientific integrity.

Each Work Package Leader is responsible for overseeing the technical and scientific activities within their designated work package. They coordinate research efforts, manage deliverables, and ensure that objectives are met on schedule.

The Project Steering Committee, composed of work package leaders, serves as the central governance body, making key strategic decisions, monitoring progress, and resolving high-level project challenges.

The Coordinator, Scientific Coordinator, and the Ethics Advisory Board ensures that all project activities comply with ethical guidelines, GDPR regulations, and data protection standards. This role is particularly important given the project's focus on computational modeling, synthetic data, and public data.

### **3.1.3 Internal Decision-Making and Conflict Resolution**

Decisions within the consortium follow a structured voting procedure, with a priority placed on the original project proposal and its scientific framework, unless a more promising scientific approach emerges. In such a case, the Steering Committee will evaluate alternatives and vote as a group using majority rule.

In routine matters, decisions are made by a simple majority vote among the relevant work package teams. For major strategic decisions, such as changes to the Description of Action, budget reallocations, or modifications to project milestones, a two-thirds majority vote is required within the Project Steering Committee.

Conflicts within the consortium are addressed through a tiered resolution mechanism. Initially, disputes are handled at the work package level through direct negotiation among involved parties. If a resolution is not reached, the matter is escalated to the Project Steering Committee for mediation. In cases where a conflict cannot be resolved internally, the Project Coordinators facilitate discussions and, if necessary, engage external mediation to ensure the issue is settled fairly while maintaining project objectives and timelines.

## **4 Administrative and Financial Management**

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### **4.1.1 Budget Allocation and Financial Responsibilities**

The budget for EuropeanCity<sup>2</sup> is distributed across work packages in alignment with the project's objectives and the financial provisions set forth in the Grant Agreement (GAP). Each work package is allocated a specific portion of the funding based on its scope, expected deliverables, and resource needs. Financial oversight is a shared responsibility among all beneficiaries, with Aarhus University (AU) serving as the coordinating partner.

All beneficiaries are required to maintain proper financial records and submit periodic financial reports that detail their eligible expenditures, including personnel costs, travel expenses, subcontracting, equipment, and other direct costs. These reports must comply with Horizon Europe financial regulations and be prepared according to the cost eligibility conditions outlined in the GAP. Each partner is responsible for ensuring compliance with budgetary constraints and must be able to provide supporting documentation for audits and financial reviews.

### **Payment Structure and Pre-financing**

The project's financial structure follows the standard Horizon Europe funding model, which includes:

1. **Initial Pre-financing Payment** – Upon project commencement, beneficiaries receive a pre-financing payment, distributed at the start of the project (50%) and at M6 (50%), to cover initial expenditures. However, a portion of this amount is retained by the Mutual Insurance Mechanism (MIM) as per Horizon Europe guidelines.
2. **Interim Payments** – These are contingent on the submission and approval of periodic technical and financial reports. Payments are calculated based on the accepted eligible costs incurred during the reporting period, ensuring compliance with the project's budget allocation.
3. **Final Payment** – The final portion of the grant is released upon completion of the project, subject to the approval of all required deliverables, compliance with financial reporting

requirements, and verification that no undue amounts were received. If necessary, adjustments are made based on the final audit of costs and potential recoveries.

## Financial Responsibility and Compliance

Each beneficiary is individually responsible for managing its allocated budget and ensuring that all expenses comply with Horizon Europe cost eligibility rules. While AU coordinates financial reporting and communication with the European Research Executive Agency (REA), each beneficiary must:

- Record all costs and maintain supporting financial documentation for audits and financial reviews.
- Ensure expenditures align with the estimated budget in Annex 2 of the Grant Agreement.
- Follow Horizon Europe procurement rules for subcontracting and purchase costs, ensuring transparency and compliance.

Failure to comply with financial obligations may result in funding reallocation, recovery of ineligible costs, or grant reductions, as stipulated in the Consortium Agreement.

## **5 Invoicing and Reimbursement Procedures**

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All financial claims submitted by partners must comply with the eligibility criteria outlined in Horizon Europe regulations. Beneficiaries must ensure that costs are directly linked to the project, necessary for the execution of tasks, and incurred within the project duration. Claims must be supported by appropriate documentation, including invoices, contracts, and personnel time records (signed timesheets or alternative approved evidence).

### **Reimbursement Process**

Reimbursement follows the schedule outlined in the Grant Agreement, with pre-financing, interim payments, and final payments made upon approval of financial reports. Each reporting period requires submission of:

- A technical report summarizing project implementation
- A financial statement detailing eligible costs incurred
- Supporting financial documentation, including invoices, contracts, and timesheets

Payments are contingent on approval from the granting authority and must comply with Horizon Europe's cost eligibility criteria. Failure to provide sufficient documentation may lead to cost rejection and funding recovery.

## Budget Deviations and Pre-Approval Requirements

Any deviation from the planned budget must be justified and pre-approved by the Coordinator, in line with the budget flexibility rules. However, budget transfers are allowed within certain limits without an amendment, provided they do not introduce new costs in restricted categories (e.g., subcontracting not originally planned).

## Submission and Compliance Deadlines

Partners are responsible for submitting financial claims through the EU Funding & Tenders Portal in a timely manner, ensuring compliance with reporting deadlines. Late or incomplete submissions may result in payment delays or funding reductions.

## Financial Audits and Record Keeping

The project adheres to Horizon Europe's financial transparency requirements, ensuring that all expenses are well-documented and auditable. Each beneficiary is required to maintain detailed financial records, including receipts, invoices, and payroll records, for a minimum period following the project's conclusion as specified in the Grant Agreement.

Financial audits may be conducted by the European Commission or designated external auditors to verify compliance with funding regulations. If discrepancies are found, beneficiaries may be required to return ineligible costs. To mitigate financial risks, each partner is responsible for ensuring that their financial statements accurately reflect project expenditures and that all reporting obligations are fulfilled. The Project Coordinator oversees financial compliance and supports partners in addressing any financial reporting challenges.

# 6 Risk Management Strategy

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## 6.1.1 Risk Identification and Assessment

The EuropeanCity<sup>2</sup> project emphasizes proactive risk management to ensure smooth implementation and compliance with Horizon Europe requirements. Risks are systematically identified and assessed based on their probability of occurrence and potential impact on project objectives.

Key risks identified in the GAP risk assessment include:

- Delays in deliverables due to unforeseen events such as personnel changes, administrative bottlenecks, or external disruptions. These could impact milestone completion and require adjustments to the project timeline.
- Data security and GDPR compliance risks, given the project's reliance on real and synthetic data for simulations. Adherence to strict data protection regulations is necessary to prevent legal and reputational issues.
- Scientific and technical uncertainties, particularly regarding the integration of computational social science methodologies with quantum and classical approaches. These uncertainties may require methodological adjustments and additional validation steps.

To manage these risks, the project has established a risk monitoring framework, with regular assessments conducted by the Project Steering Committee to evaluate emerging threats and implement necessary countermeasures. This will take place at steering committee meeting.

### 6.1.2 Risk Mitigation Measures

The project employs a combination of prevention, monitoring, and contingency planning to address potential risks.

- **Mitigating delays in deliverables:** Implementing detailed project scheduling, clear task assignments, and regular progress reviews. Contingency plans include resource reallocation and timeline adjustments.
- **Ensuring data security and GDPR compliance:** The project implements strict anonymization procedures, encryption techniques, and adherence to EU data protection standards. A Data Protection Officer (DPO) oversees compliance and provides guidance on best practices.
- **Managing scientific and technical uncertainties:** The project uses iterative testing and validation of methodologies, ensuring methodological refinements as needed. Continuous engagement by the Scientific Coordinator with experts across disciplines allows for timely resolution of emerging challenges.

### 6.1.3 Ethical and Legal Considerations

Ethical considerations are central to EuropeanCity<sup>2</sup>, ensuring that all research activities align with EU standards and international best practices. The project follows the ethics guidelines set out in the Horizon Europe framework, with specific measures to address data privacy, informed consent, and AI ethics, as set forth in the Data Management Plan. Additionally, the project is overseen by an independent Ethics Advisory Board.

- **Ethics approvals:** Secured where required, particularly in areas involving human data, computational modeling of democratic processes, and AI-driven decision-making simulations.
- **Legal compliance:** Covers data protection regulations (GDPR), intellectual property rights, and responsible research practices. All partners must ensure compliance with relevant EU laws and institutional guidelines.
- **Governance framework:** Includes mechanisms for ethical oversight, with designated roles responsible for monitoring compliance and addressing any legal or ethical concerns during implementation.

## 7 Communication and Coordination Plan

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### 7.1.1 Internal Communication

Effective internal communication is essential for the coordination and smooth execution of the EuropeanCity<sup>2</sup> project. Regular consortium meetings are scheduled to ensure continuous alignment among partners, with monthly updates for work package teams and quarterly meetings for the Project Steering Committee to review progress, address challenges, and refine strategies. These meetings serve as a structured forum for discussing technical developments, administrative updates, and financial matters.

The project employs a combination of digital communication tools to facilitate collaboration across partners. Microsoft Teams and Zoom are used for virtual meetings, while Slack supports real-time messaging for quick discussions. SharePoint serves as a secure centralized repository for project documents, reports, and deliverables, ensuring easy access to essential materials. Each partner follows specific communication protocols, including timely reporting of progress, structured escalation procedures for project-related issues, and adherence to predefined response times for internal queries. The governance structure ensures that all communication remains transparent, well-documented, and accessible to relevant stakeholders within the consortium.

### **7.1.2 External Communication and Dissemination**

The project actively engages with external stakeholders to ensure that its findings contribute to broader democratic innovation discussions. Interaction with policymakers takes place through targeted policy briefs, participation in EU forums, active engagement with the Project Officer, and other invitations to roundtable discussions. The project also hosts stakeholder workshops to encourage dialogue between researchers, government bodies, and practitioners.

A particular focus is placed on enhancing public trust in governance by providing transparent, evidence-based policy recommendations.

To maximize the dissemination of research findings, EuropeanCity<sup>2</sup> follows an open-access policy, making publications, datasets, and simulation results publicly available whenever possible. The project adheres to the FAIR (Findable, Accessible, Interoperable, and Reusable) principles, ensuring that research outputs can be widely used and validated. Peer-reviewed journal articles, conference presentations, and policy reports are key dissemination channels.

Additionally, knowledge-sharing workshops and webinars are organized to foster collaboration with external experts and practitioners in computational social science and democratic governance. The project also plans to develop relevant educational resources, including training materials for civil society organizations and academic institutions.

The project maintains an active online presence through its official website, where updates, research outputs, and upcoming events are shared. Social media platforms such as Twitter and LinkedIn are used to engage a wider audience, facilitate discussions, and promote project milestones. The project also invests in video production, interviews, podcasts, and public debates to enhance its outreach efforts. A dedicated communications team ensures that all external outreach activities align with Horizon Europe visibility guidelines, reinforcing the project's impact and relevance beyond the research community.

## **8 Reporting and Documentation**

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### **8.1.1 Continuous and Periodic Reporting**

EuropeanCity<sup>2</sup> follows a structured reporting framework to ensure compliance with Horizon Europe guidelines, maintain transparency, and efficiently track project progress. Continuous reporting requires each consortium partner to regularly update the Funding & Tenders Portal with project data, including research progress, deliverable submissions, and deviations from the work plan. These updates allow the European Commission and other stakeholders to monitor project status in real time.

Deliverables must be submitted according to the schedule outlined in the Description of Action. Any delays must be justified with a mitigation plan, ensuring that project objectives remain on track.

Periodic reporting occurs at key project milestones and aligns with the pre-defined reporting periods in the Grant Agreement. Each periodic report consists of:

- A technical report providing an overview of completed work packages, including methodologies, results, and their implications for the next phase of research.
- A financial report outlining expenditures to ensure compliance with Horizon Europe's financial regulations and efficient use of funds.

The Project Coordinator consolidates these reports, conducts internal reviews, and submits them through the Funding & Tenders Portal. Adherence to reporting deadlines is critical, as delays could affect funding disbursements and overall project execution.

### **8.1.2 Deliverable Tracking and Quality Assurance**

To ensure the quality and reliability of project outputs, a structured deliverable tracking and quality assurance process is in place. Each work package leader is responsible for overseeing the development of deliverables within their assigned tasks, ensuring alignment with project objectives, adherence to technical and scientific standards, and compliance with ethical guidelines.

Before submission, deliverables undergo a multi-step internal review:

1. The responsible work package leader verifies completeness, consistency, and adherence to the project's methodology.
2. An internal peer-review process, involving designated reviewers from other partner institutions, evaluates accuracy, clarity, and compliance with project goals.
3. If revisions are necessary, feedback is provided to the authors for refinement.

A centralized deliverable tracking system, maintained by the Project Coordinator, monitors submission progress and deadlines. This system allows for early identification of potential bottlenecks and enables the consortium to take proactive measures to address emerging challenges.

### **8.1.3 Key Performance Indicators (KPIs)**

EuropeanCity<sup>2</sup> measures progress through key performance indicators (KPIs) that assess research impact, technical advancements, and societal contributions. These indicators provide quantifiable metrics to evaluate whether the project is achieving its goals and enable data-driven decision-making. The project follows a structured monitoring approach to track KPIs at regular intervals, ensuring alignment with Horizon Europe objectives.

- **Scientific output:** Targets include at least 10 peer-reviewed publications, conference presentations, and 12 articles in professional magazines aimed at policymakers and civil society organizations.
- **Technical progress:** Assessed through the development and validation of computational models, completion of the agent-based simulation framework by month 24, and successful execution of real-world pilot tests in Aarhus, Denmark, and other designated locations.
- **Stakeholder engagement:** Measures the project's interactions with policymakers, industry leaders, and the public, including at least three major policy roundtables or EU forums, the publication of

six e-newsletters, and the hosting of three knowledge-sharing workshops and three joint webinars with related EU projects.

- **Policy impact assessments:** Evaluates how well the project’s research translates into actionable recommendations, tracking the number of policymakers and institutions integrating findings into governance frameworks. The project also assesses its role in influencing discussions on new voting models and decision-making processes.

To enhance public outreach, the project maintains an active online presence, including a target of 1,000 social media followers and regular updates via the project website, ensuring engagement with key stakeholders and broader audiences.

Regular KPI monitoring ensures that EuropeanCity<sup>2</sup> remains aligned with its objectives, allowing the consortium to refine strategies and maximize research and societal impact.

## 9 Stakeholder and Impact Management

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### 9.1.1 Stakeholder Engagement Strategy

EuropeanCity<sup>2</sup> recognizes that meaningful engagement with policymakers, academics, industry leaders, and civil society is essential for the success and impact of the project. The engagement strategy ensures that research findings are effectively disseminated and integrated into real-world decision-making processes.

The project actively collaborates with policymakers at local, national, and EU levels by providing policy briefs, organizing roundtable discussions, and participating in governance-focused workshops. These engagements help translate computational social science insights into actionable policy recommendations. EuropeanCity<sup>2</sup> has also established the *Stakeholders Community*, which includes policymakers, public authorities, NGOs, and the scientific community, and the public at large, ensuring continued interaction and adoption of project outputs.

Academic engagement is fostered through research conferences, interdisciplinary collaborations, and open-access publications to ensure that project results contribute to the broader scientific discourse. Industry partners play a key role in testing and implementing decision-making models and simulations in smart governance, participatory budgeting, and digital democracy applications.

Stakeholder feedback is integrated through structured consultation mechanisms. The project organizes interactive forums where stakeholders discuss findings, provide insights, and propose refinements to the models being developed. Surveys, expert panels, and focus groups ensure that the project remains responsive to the needs of its key audiences. This iterative approach allows for continuous refinement of the research and ensures that EuropeanCity<sup>2</sup> delivers results that are both theoretically sound and practically relevant.

### 9.1.2 Exploitation and Sustainability Strategy

To ensure the long-term impact of EuropeanCity<sup>2</sup>, a comprehensive exploitation and sustainability strategy is being developed. The project is committed to making its findings accessible beyond the

research community, ensuring that developed models, simulations, and methodologies continue to influence democratic governance after the project's conclusion.

The project's outputs, including agent-based models, voting mechanism simulations, and policy recommendations, will be made available through open-access platforms and research repositories, following FAIR (Findable, Accessible, Interoperable, and Reusable) principles. Collaborations with public institutions and private sector stakeholders will facilitate the adoption of project innovations in real-world governance settings. Policymakers and stakeholders involved in the pilot studies, particularly in Aarhus and Basel, will receive support to integrate research findings into their decision-making processes.

Further research opportunities will be actively sought out, in particular by the Scientific Coordinator, to extend the project's impact beyond its initial scope. This includes securing additional funding to refine and expand the developed models, as well as fostering interdisciplinary partnerships that leverage EuropeanCity2's methodologies in new contexts. The project has also identified and will continue to actively explore commercialization pathways, particularly in developing digital tools and platforms that enable participatory democracy.

To ensure sustainability, EuropeanCity2 aims to set up partnerships with public institutions and industry leaders. This includes exploring licensing opportunities for the project's simulation platform, as well as long-term integration of findings into academic curricula and policy frameworks.

## 10 Data Management and Security

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### 10.1.1 Data Management Plan (DMP) Overview

The EuropeanCity2 project will follow a structured Data Management Plan (DMP) to ensure responsible handling of research data throughout the project's lifecycle. The DMP has been developed in accordance with Horizon Europe guidelines and best practices, prioritizing research integrity, transparency, and compliance with GDPR and ethical considerations.

A dedicated DMP deliverable (D1.2) outlines the project's approach to data governance, security, access protocols, and long-term storage solutions. The plan is reviewed and updated periodically to reflect emerging challenges, new data management requirements, and technical developments.

The project follows the FAIR principles to ensure that data are as 'findable, accessible, interoperable, and reusable' as possible. Datasets are assigned persistent, globally unique identifiers (i.e., DOIs) and described with standardized metadata relying on the DCAT ontology, making them easy to discover through Zenodo and OpenAIRE. Whenever feasible, data are made available on Zenodo, complemented by appropriate security protocols for sensitive information; if open access is not possible, the reasons are documented in the Data Management Plan (DMP) in compliance with Horizon Europe open science requirements. Interoperability is ensured by adopting widely accepted data formats (such as JSON, RDF, and CSV), along with relevant ontologies or vocabularies, so the data can be seamlessly integrated with existing research outputs. Reusability is further supported through detailed documentation, standardized metadata, and licensing frameworks like CC-BY 4.0, allowing researchers, policymakers, and industry stakeholders to effectively build upon the work.

Transparent version control and thorough data provenance practices additionally facilitate robust reproducibility and reliability over time.

All datasets generated by the project, including those from agent-based simulations and decision-making models, are curated to comply with these principles. Regular data audits and reviews are conducted to maintain data integrity, ensure proper documentation, and align with evolving project goals.

### 10.1.2 GDPR Compliance and Ethics

Given the project's reliance on real and synthetic data to simulate democratic decision-making, strict adherence to GDPR regulations and ethical research standards is a core priority. All personal data collected, whether directly from participants or indirectly from publicly available sources, are processed in compliance with Regulation (EU) 2016/679 (General Data Protection Regulation – GDPR) and relevant national data protection laws.

To safeguard personal data, the project implements robust security measures, including encryption, secure storage, and controlled access mechanisms. Access to sensitive datasets is restricted to authorized personnel, and data processing activities are subject to ethical approval where necessary. In cases where personal or sensitive data is involved, individuals are informed about their rights, including access, rectification, and erasure of their data.

To ensure GDPR compliance and maintain data management practices, EC2 relies on the Data Protection Officer at Aarhus University. All data are stored on UCloud, a cloud platform developed and maintained by Aarhus University in collaboration with the DeIC Interactive HPC Consortium. UCloud is ISO 27001 certified, approved for handling sensitive data, and falls under the oversight of the University's DPO. These measures ensure that anonymization and pseudonymization techniques are applied when necessary, that any required Data Protection Impact Assessments (DPIAs) are conducted, and that data is used solely for its intended research purposes.

To further strengthen ethical oversight, the project has established an Ethics Advisory Board (EAB). The board provides continuous monitoring of ethical risks, particularly in the context of AI-driven decision-making and data privacy. The EAB works closely with consortium partners to ensure that research integrity, transparency, and participant rights are upheld.

The project also aligns with the AI Act by implementing safeguards against potential misuse of AI in democratic simulations, including risk assessments of AI-based decision-making systems. Measures to prevent bias and discrimination in AI algorithms have been incorporated into the project's compliance framework.

By maintaining rigorous data protection and ethical standards, EuropeanCity<sup>2</sup> ensures that all research activities uphold privacy, security, and trust while enabling meaningful advancements in computational social science and democratic governance.

## 11 Appendices

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- Appendix 1: Project [Contact List](#) – available to consortium participants and other upon request.
- Appendix 2: Governance Structure Diagram